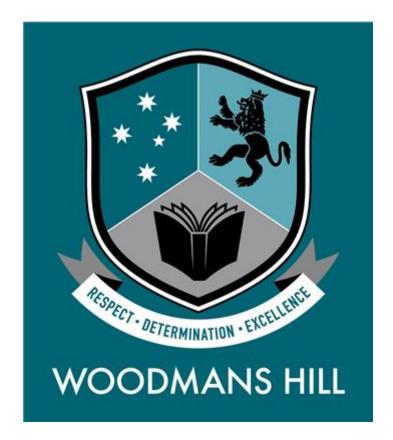
2023 Annual Implementation Plan

for improving student outcomes

Woodmans Hill Secondary College (8491)



Submitted for review by Stephen Fields (School Principal) on 19 December, 2022 at 11:12 AM Endorsed by Anne Gawith (Senior Education Improvement Leader) on 20 February, 2023 at 02:46 PM Awaiting endorsement by School Council President

Self-evaluation summary - 2023

	FISO 2.0 dimensions	Self-evaluation level
Leadership	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Emerging moving towards Evolving
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core	

Teaching and learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra- curricula programs	
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	Emerging moving towards Evolving

Assessment	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms.	
	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	

Engagement	Strong relationships and active partnerships between schools and families/carers, communities, and organisations to strengthen students' participation and engagement in school	Emerging moving towards Evolving
	Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school	

Enter your reflective comments	In response to both anticipated and unexpected student, families and staff responses to two years of remote learning, the school has addressed both immediate and long term impacts. We have adapted practice to address concerns around both staff and student wellbeing and shifted focus on processes that supported self-evaluation and self-regulation. Work with Melbourne University around the Permah Survey with all staff has enabled us to address areas of emotional fatigue which were impacting on staff ability to meet the multiple and complex needs of our students. In terms of Teaching and Learning, we have worked closely with Ryan Dunne to develop Expertise Pathways for KLAs that focused on the oppoing formative assessment within teaching, implementation of developmental and progressive rubrics to
	focused on the ongoing formative assessment within teaching, implementation of developmental and progressive rubrics to

	track both staff and student understanding of goal setting and first wave intervention and conferencing. The work of PLCs have enabled us to identify best-practice through video to increase collective efficacy with all staff sharing evidence of professional development as well as receiving feedback from a trusted peer. We have collected evidence of improvements in teaching and learning within a common repository of staff work so that all teachers can access examples of how to effectively employ HITS into their classroom practice. The English Team have engaged in professional learning around Writing Revolutions with a view of fully implementing this practice in 2023. Both the Maths & English teams have continued to operate as PLCs and have been involved in Inquiry Cycles to determine misconceptions and provide a differentiated approach to teaching Years 7-9. Our Home Group program is now well established throughout the school. It has resources to support teachers in this space that is shared from a common location. Reporting was introduced this year for Home Group, with a general comment on the student and their engagement within the school community.
Considerations for 2023	As a school, we need to further respond to the wellbeing needs of our whole community. We need to further enhance our connection with and involvement of families through enhanced communication. Additionally, we need to develop the emotional literacy of all staff so that they are more skilled and confident when dealing with students with complex and challenging needs. We also need to focus on enhancing pastoral care and the connection between home and school, as well as increasing the influence of Year Level Leaders to improve Tier 1 interventions. This focus will extend to improving inclusion and disability processes to secure a collective approach to meeting each student at their point of need. Increased focus on academic application and active involvement in goal setting by students through the development of a shared understanding around the GPA process will also be a priority. Additional to this is the continued partnership with Melbourne University to monitor, evaluate and address the wellbeing needs of all staff. The implementation of the Writing Revolution has been challenging and the mid-year timing of the professional development more appropriately serves the work for 2023. Writing in particular is a key concern in terms of our growth data and the number of students attaining top-two bands across the board. The Maths PLC have been highly effective and their growth data (PAT) reflects the increased capacity that they have with respect to differentiation and student engagement. The way they use data driven discussion that is both reflective and responsive has enabled them to collaboratively problem solve, to identify and plan for misconceptions and misapplications, as well as improving the specificity of their assessments and developmental rubrics. This shared accountability has increased their collective efficacy and set a blueprint for how we need teams to operate at Woodmans Hill Secondary College.
Documents that support this plan	Woodmans Hill Secondary College Top 2 Bands 2022 Sub-Groups.docx (0.01 MB)

SSP Goals Targets and KIS

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.		
Target 1.1	Support for the 2023 Priorities		
Key Improvement Strategy 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy		
Key Improvement Strategy 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable		
Goal 2	To improve student learning growth and achievement for all students in Years 7 to 12		
Target 2.1	 NAPLAN: Increase the meeting or above benchmark growth in NAPLAN reading in Year 9 to greater than 75 per cent by 2024. Increase the percentage of students in the top two bands of NAPLAN between Year 7 and 9 in reading to greater than 75 per cent by 2024. 		
Target 2.2	 Teacher Judgment: Increase the at and above expected level of growth in Teacher Judgment in reading in Year 9 from 56 per cent in 2020 to greater than 75 per cent by 2024. 		

Target 2.3	 Senior Certificates: Increase the VCE English mean score to 29 by 2024 from 22.5 2020 benchmark Increase the VCE All study mean score to 29 by 2024 from 24.95 2020 benchmark Increase the per cent of students who have met or exceeded the GAT predicted score (50th %ile) from -2.5 in 2020 to +2 by 2024 (Report 16). Increase the per cent of students achieving VCE study scores above 37 from 3.8 per cent in 2020 to 14 per cent by 2024. 	
Target 2.4	 Exit Destinations: The performance summary from the Annual Report will reflect that positive exit destinations for (further study or full-time employment) to be at 100 per cent throughout the new SSP period. 	
Key Improvement Strategy 2.a Curriculum planning and assessment	Develop the capacity of teachers to activate student agency in learning so that students can act as partners in their own learning.	
Key Improvement Strategy 2.a Curriculum planning and assessment	Enhance the capacity of staff to develop and integrate quality curriculum, assessment, data literacy and instructional best practice, underpinned by the FISO improvement cycle.	
Key Improvement Strategy 2.b Building practice excellence	Embed a collaborative teaching and learning culture that responds to the individual learning needs of each student.	
Goal 3	To improve the engagement of all students from Year 7 to 12.	
Target 3.1	Attendance:	

	 Reduce the average number of days absent per student from 24.74 in 2020 to 17 by 2024. Reduce the per cent of students with more than 20 days absent from 47 per cent in 2020 to 30 per cent by 2024. 	
Target 3.2	 Students Attitudes to School Survey, increase the per cent of positive endorsement in: Self-regulation and goal setting from 50 per cent in 2020 to 74 per cent by 2024. Student voice and agency from 39 per cent in 2020 to 67 per cent by 2024. 	
Target 3.3	 Staff opinion survey, increase the per cent of positive endorsement in: Trust in students and parents from 48 per cent in 2020 to 70 per cent by 2024. Collective efficacy from 52 per cent in 2020 to 70 per cent by 2024. Academic emphasis from 47 per cent in 2020 to 70 per cent by 2024. 	
Key Improvement Strategy 3.a Empowering students and building school pride	Strengthen opportunities for students to participate in the design and implementation of school programs and policies, student-led learning, belonging and engagement opportunities.	
Key Improvement Strategy 3.b Vision, values and culture	Embed a culture of high expectations and aspiration.	
Goal 4	To foster the social and emotional wellbeing of all students from Year 7 to 12.	

Target 4.1	 Students Attitudes to School Survey, increase the per cent of positive endorsement in: Resilience from 51 per cent in 2019** to 77 per cent by 2024. **NB: Resilience was not measured in 2020 Respect for diversity from 39 per cent in 2020 to 72 per cent by 2024. Sense of connectedness from 47 per cent in 2020 to 70 per cent in 2024. Teacher concern from 38 per cent in 2020 to 65 per cent by 2024.
Key Improvement Strategy 4.a Setting expectations and promoting inclusion	Through a whole school approach, build staff capacity to support complex social, emotional and wellbeing needs.
Key Improvement Strategy 4.b Networks with schools, services and agencies	Strengthen partnerships with external providers and community organisations to support students' social and emotional wellbeing.
Key Improvement Strategy 4.c Parents and carers as partners	Strengthen authentic learning partnerships between students, teachers and parents, carers and kin.

Select annual goals and KIS

Four-year strategic goals	Is this selected for focus this year?	Four-year strategic targets	12-month target The 12-month target is an incremental step towards meeting the 4-year target, using the same data set.
2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.	Yes	Support for the 2023 Priorities	See below.
To improve student learning growth and achievement for all students in Years 7 to 12	Yes	 NAPLAN: Increase the meeting or above benchmark growth in NAPLAN reading in Year 9 to greater than 75 per cent by 2024. Increase the percentage of students in the top two bands of NAPLAN between Year 7 and 9 in reading to greater than 75 per cent by 2024. 	Benchmark GrowthReading 71%Writing 71%Numeracy 66%Top 2 Bands RetentionReading 75%Writing 75%Numeracy 75%
		 Teacher Judgment: Increase the at and above expected level of growth in Teacher Judgment in reading in Year 9 from 56 per cent in 2020 to greater than 75 per cent by 2024. 	Teacher JudgementReading 71%Writing 71%Numeracy 66%
		 Senior Certificates: Increase the VCE English mean score to 29 by 2024 from 22.5 2020 benchmark Increase the VCE All study mean score to 29 by 2024 from 24.95 2020 benchmark 	English Mean-28VCE All Study Score-28GAT Predicted- 0VCE Study Scores10%

		 Increase the per cent of students who have met or exceeded the GAT predicted score (50th %ile) from -2.5 in 2020 to +2 by 2024 (Report 16). Increase the per cent of students achieving VCE study scores above 37 from 3.8 per cent in 2020 to 14 per cent by 2024. 	
		 Exit Destinations: The performance summary from the Annual Report will reflect that positive exit destinations for (further study or full-time employment) to be at 100 per cent throughout the new SSP period. 	Exit Destinations- 100%
To improve the engagement of all students from Year 7 to 12.	Yes	 Attendance: Reduce the average number of days absent per student from 24.74 in 2020 to 17 by 2024. Reduce the per cent of students with more than 20 days absent from 47 per cent in 2020 to 30 per cent by 2024. 	Average number of days absent to 21% of students more than 20 days - 40%
		 Students Attitudes to School Survey, increase the per cent of positive endorsement in: Self-regulation and goal setting from 50 per cent in 2020 to 74 per cent by 2024. Student voice and agency from 39 per cent in 2020 to 67 per cent by 2024. 	Self regulation and goal setting = 56%Student voice and agency = 50%
		 Staff opinion survey, increase the per cent of positive endorsement in: Trust in students and parents from 48 per cent in 2020 to 70 per cent by 2024. Collective efficacy from 52 per cent in 2020 to 70 per cent by 2024. Academic emphasis from 47 per cent in 2020 to 70 per cent by 2024. 	Trust in students and parents = 60%Collective efficacy = 60%Academic emphasis = 60%

To foster the social and emotional No wellbeing of all students from Year 7 to 12.	 Students Attitudes to School Survey, increase the per cent of positive endorsement in: Resilience from 51 per cent in 2019** to 77 per cent by 2024. **NB: Resilience was not measured in 2020 Respect for diversity from 39 per cent in 2020 to 72 per cent by 2024. Sense of connectedness from 47 per cent in 2020 to 70 per cent in 2024. Teacher concern from 38 per cent in 2020 to 65 per cent by 2024. 	
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Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.					
12-month target 1.1-month target	See below.					
Key Improvement Strategies		Is this KIS selected for focus this year?				
KIS 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	Yes				
KIS 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes				
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in lin	e with system priorities for 2023.				

Goal 2	To improve student learning growth and achievement for all students in Years 7 to 12				
12-month target 2.1-month target	Benchmark Growth Reading 71% Writing 71% Numeracy 66% Top 2 Bands Retention Reading 75% Writing 75% Numeracy 75%				
12-month target 2.2-month target	Teacher Judgement Reading 71% Writing 71% Numeracy 66%				
12-month target 2.3-month target	English Mean-28 VCE All Study Score-28 GAT Predicted- 0 VCE Study Scores10%				
12-month target 2.4-month target	Exit Destinations- 100%				
Key Improvement Strategies		Is this KIS selected for focus this year?			
KIS 2.a Curriculum planning and assessment	Develop the capacity of teachers to activate student agency in learning so that students can act as partners in their own learning.	No			
KIS 2.a Curriculum planning and assessment	Enhance the capacity of staff to develop and integrate quality curriculum, assessment, data literacy and instructional best practice, underpinned by the FISO improvement cycle.	Yes			
KIS 2.b Building practice excellence	Embed a collaborative teaching and learning culture that responds to the individual learning needs of each student.	No			

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Our self-evaluation against the FISO Continua noted that we have significant work to do around engagement, connectedness and teacher capacity to codevelop goals with students and families. Students do not feel like they are in a partnership with their teachers, despite a significant body of work being carried out in this area. All survey data indicates that enhanced communication is needed to promote shared accountability for student progress. A redefinition of pastoral care roles and responsibilities will help support stronger bonds between home and school to ensure that school feels like a safe and supportive place to learn and grow- these are all areas that need to be improved upon based on all survey data. Additionally, using evidence to inform teaching practice is an area that has been highlighted in SSS and whilst understanding data is higher than other schools in our context, it is still relatively low.				
Goal 3	To improve the engagement of all students from Year 7 to 12.				
12-month target 3.1-month target	Average number of days absent to 21 % of students more than 20 days - 40%				
12-month target 3.2-month target	Self regulation and goal setting = 56% Student voice and agency = 50%				
12-month target 3.3-month target	Trust in students and parents = 60% Collective efficacy = 60% Academic emphasis = 60%				
Key Improvement Strategies		Is this KIS selected for focus this year?			
KIS 3.a Empowering students and building school pride	Strengthen opportunities for students to participate in the design and implementation of school programs and policies, student-led learning, belonging and engagement opportunities.				
KIS 3.b Vision, values and culture	Embed a culture of high expectations and aspiration.	Yes			

school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular	arning and focus reflects
attention.	

Define actions, outcomes, success indicators and activities

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.
12-month target 1.1 target	See below.
KIS 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy
Actions	Build staff capability to analyse student data Build staff capability to plan for differentiation based on student data Build staff capability to teach at students' point of need Build staff capability to develop, apply and evaluate assessment tools/developmental rubrics Build staff capability to capture and share best practice
Outcomes	Students receive support at their point of learning and wellbeing need Students and teachers use assessment and assessment tools to set challenging goals Students achieve growth on a Developmental Rubric Students can answer LW Questions (2&3) confidently Every student has access to a Developmental Rubric at the beginning of each unit in all subjects/classes Teachers regularly use data to plan for learning and to support wellbeing Teachers identify students' point of need in learning and wellbeing Teachers select and employ appropriate strategies to support students' learning and wellbeing at their point of need Teachers in all subjects/classes differentiate for students based on Developmental Rubrics Teachers can evaluate the effectiveness of teaching strategies within data driven discussion protocols Leaders model a data-focused mindset and refer to evidence to support their decisions Leaders support staff to improve their data and differentiation practices through prioritising time and providing professional learning opportunities Leaders regularly track, monitor and evaluate data within cycles/sprints to provide feedback and support in order to increase collective efficacy The school community celebrates success and communicates effectively to families

Success Indicators	Early indicators Curriculum documentation shows evidence of planning for differentiation Notes from peer observations, shared video footage and learning walks show that staff are implementing effective differentiation practices Mid-year staff survey/focus group shows increased confidence and plans for changes to practice Late indicators AtoSS: Stimulated learning, Teacher Concern, Self-regulation SSS:Trust, Collective Efficacy, Academic Emphasis End-of-year staff survey/ student focus group shows changes to staff practice Increased consistency of teacher judgements against NAPLAN (Panorama) Students increase in survey LW Questions (2&3)					
Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams	
Standards informed developmental rubrics incorporated into WHSC Curriculum and are present within all teaching and learning to support differentiation and goal setting.		 ✓ All staff ✓ Assistant principal ✓ KLA leader ✓ Learning specialist(s) 	PLP Priority	from: Term 1 to: Term 4	\$60,420.29 ☑ Equity funding will be used	
KLA leaders, Learning Specialist and Assistant Principal trialing updated PLC structure that is informed by data driven discussion and incorporates Teaching Sprints in response to ongoing evaluation.		 ☑ Assistant principal ☑ Learning specialist(s) 	PLP Priority	from: Term 1 to: Term 4	\$0.00	
Continuous data collected through Learning Walks (Q2&3) to evaluate practice, celebrate success and provide feedback and support to staff at a whole school, Sub-school, Year Group & KLAL.		 ✓ Assistant principal ✓ Learning specialist(s) 	✓ PLP Priority	from: Term 1 to: Term 4	\$0.00	
Professional Learning on Quality Rubrics (Griffen) to incorporate feedback, evaluation and best practice to increase quality for Semester 2.		☑ Learning specialist(s)	☑ PLP Priority	from: Term 1	\$0.00	

Staff monitor student growth through use of developmental rubrics.			to: Term 4	
Staff actively engaged in PLC's. Staff monitor student growth and measured on developmental rubrics. High performing practice incorporated into WH Instructional Playbook; including: - Teacher demonstration - Student response to strategies	 ☑ Assistant principal ☑ KLA leader ☑ Learning specialist(s) 	PLP Priority	from: Term 2 to: Term 4	\$0.00
 High performing practice incorporated into WH Instructional Playbook; including: Teacher demonstration Student response to strategies Students create instructional video on; How to download rubrics How to read/understand rubrics Parent/Carer feedback incorporated into ongoing evaluation and improvement. 	 ✓ Assistant principal ✓ Learning specialist(s) 	✓ PLP Priority	from: Term 2 to: Term 4	\$203,218.41 ✓ Equity funding will be used
Ongoing guidance provided to students and parents/carers on how to access and use developmental rubrics. Staff to use of developmental rubrics to inform all PTSC's in Term 3 with feedback sought from stakeholders on clarity of language to inform goal setting.	☑ All staff	PLP Priority	from: Term 3 to: Term 4	\$0.00
Staff to engage in ongoing Professional Learning around the co- construction, implementation and evaluation of IEPs and Inclusion Profiles.	Disability inclusion coordinator	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
WH Instructional Playbook to incorporate videos on effective moderation and data analysis.	 ☑ Assistant principal ☑ Learning specialist(s) 	PLP Priority	from: Term 1	\$0.00

Provide professional development to teachers/aides to understand how to respond to the needs outlined in a student's Inclusion Profile and IEP. To work with teachers to set data driven SMART goals (level 2) in the Individual Education Plan. Promote principles of inclusion and be the lead contact for Disability Inclusion Profiles within the school and maintain a network of connections with regional support as needed Work collaboratively with services/teams outside school, which may include Allied Health professionals and Wellbeing Inclusion Workforces, liaising with Student Support Services key contacts and external therapists.		 ☑ All staff ☑ Allied health ☑ Disability inclusion coordinator 	✓ PLP Priority	to: Term 4 from: Term 1 to: Term 4	\$174,660.76 ☑ Disability Inclusion Tier 2 Funding will be used	
KIS 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable					
Actions	Continue to develop the Home Group program support student wellbeing and mental health, through explicit training of staff and conversations with students. Targeted small group intervention programs which are linked to the goals in the AIP which address small group student need. Increasing engagement of parents and school community members to educate on student mental health and wellbeing Hands on Learning to be expanded as an engagement and wellbeing intervention at WHSC Begin to roll out the Live4Life model at WHSC To develop whole school structures to support student mental health and wellbeing					
Outcomes	Students feel safer at school and classes conducted in an orderly learning environment Teachers' planning based around the instructional model and will take into account student wellbeing, attendance and engagement Students with emerging or acute wellbeing needs remain connected to school and peers and experience learning success Teachers having a holistic view of the students that they work with and always considering not just learning data but engagement, attendance and wellbeing Staff feel more comfortable and confident in discussing, teaching, modelling and ultimately empowering the students to consider their					

	 wellbeing and their peers wellbeing as a component of learning Students and families will be connected to allied health services in a timely manner Parents who understand that there are options and flexibility to support their children with acute wellbeing needs Families of at risk students will receive regular communication and support from the school Shared accountability for the wellbeing and engagement components of a students Increased confidence in middle leaders across the school and trust in them to deal with issues that students are facing within their cohorts Staff feel more comfortable and confident in discussing, teaching, modelling and ultimately empowering the students to consider their wellbeing aware of their roles and the roles of others in supporting student mental health and wellbeing needs Staff being aware of their roles and the roles of others in supporting students being targeted for interventions Teachers are better able to support students with acute wellbeing needs to remain connected and become more confident with their learning Relevant teachers and leaders establish preventative programs including a referral process, timetabling and staffing/resourcing. Students feeling more connected and supported in their learning 					
Success Indicators	Early indicators: Compass wellbeing notification data - increased Increased applications for wellbeing/emgagement programs Data gathered in pre and post tests for engagement/wellbeing programs Late indicators: Resilient Youth survey data comparison (2022-2023) AtSS: Teacher concern, Individual social and emotional wellbeing Pre and post test data for the engagement/wellbeing programs Hands on Learning end of year data set					
Activities	ctivities People responsible Is this a PL priority Activity cost and funding streams					
Development, implementation, monitoring and evaluation of the home group teacher role so that it becomes the primary support for students within their home group, to support students social and emotional wellbeing and academic progress.		 ✓ Assistant principal ✓ Homegroup teachers 	✓ PLP Priority	from: Term 1 to: Term 4	\$0.00	

		 ✓ Assistant principal ✓ Learning specialist(s) 	PLP Priority	from: Term 1 to: Term 1	\$0.00
Targeted small group intervention programs based on the needs identified within the RYS.		 ☑ Assistant principal ☑ Learning specialist(s) ☑ Wellbeing team 	PLP Priority	from: Term 1 to: Term 4	\$0.00
Planning and delivery of parent information sessions about student wellbeing and mental health to provide ongoing support to our students and their families in addressing wellbeing concerns.		 ☑ Assistant principal ☑ Sub school leader/s ☑ Wellbeing team 	PLP Priority	from: Term 1 to: Term 4	\$0.00
Begin the roll-out of the Live4Life model at WHSC through the training of a school based instructor and the completion of training for all Year 8 students in TMHFA.		 ✓ Assistant principal ✓ Learning specialist(s) ✓ Wellbeing team 	☑ PLP Priority	from: Term 1 to: Term 4	\$63,789.93 ✓ Schools Mental Health Menu items will be used which may include DET funded or free items
Goal 2	To improve student learning growth and achievement for all students in Years 7 to 12				
12-month target 2.1 target	Benchmark Growth Reading 71% Writing 71% Numeracy 66% Top 2 Bands Retention Reading 75% Writing 75% Numeracy 75%				

12-month target 2.2 target	Teacher Judgement Reading 71% Writing 71% Numeracy 66%
12-month target 2.3 target	English Mean-28 VCE All Study Score-28 GAT Predicted- 0 VCE Study Scores10%
12-month target 2.4 target	Exit Destinations- 100%
KIS 2.a Curriculum planning and assessment	Enhance the capacity of staff to develop and integrate quality curriculum, assessment, data literacy and instructional best practice, underpinned by the FISO improvement cycle.
Actions	Build staff capability to analyse student data Build staff capability to plan for differentiation based on student data Build staff capability to teach at students' point of need Build staff capability to develop, apply and evaluate assessment tools/developmental rubrics Build staff capability to capture and share best practice
Outcomes	Students receive support at their point of learning and wellbeing need Students and teachers use assessment and assessment tools to set challenging goals Students achieve growth on a Developmental Rubric Students can answer LW Questions (2&3) confidently Every student has access to a Developmental Rubric at the beginning of each unit in all subjects/classes Teachers regularly use data to plan for learning and to support wellbeing Teachers identify students' point of need in learning and wellbeing Teachers select and employ appropriate strategies to support students' learning and wellbeing at their point of need Teachers in all subjects/classes differentiate for students based on Developmental Rubrics Teachers can evaluate the effectiveness of teaching strategies within data driven discussion protocols Leaders model a data-focused mindset and refer to evidence to support their decisions Leaders support staff to improve their data and differentiation practices through prioritising time and providing professional learning opportunities Leaders regularly track, monitor and evaluate data within cycles/sprints to provide feedback and support in order to increase

	collective efficacy The school community celebrates success and communicates effectively to families				
Success Indicators	Early indicators Curriculum documentation shows evidence of planning for differentiation Notes from peer observations, shared video footage and learning walks show that staff are implementing effective differentiation practices Mid-year staff survey/focus group shows increased confidence and plans for changes to practice Late indicators AtoSS: Stimulated learning, Teacher Concern, Self-regulation SSS:Trust, Collective Efficacy, Academic Emphasis End-of-year staff survey/ student focus group shows changes to staff practice Increased consistency of teacher judgements against NAPLAN (Panorama) VCE & VCAL results				
Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams
Staff in the English and Humanities KLA embedding The Writing Revolution into practice (2 year plan). Lesson sequences trialed, evaluated and best practice celebrated and documented to inform future practice.		 ✓ KLA leader ✓ Learning specialist(s) 	✓ PLP Priority	from: Term 1 to: Term 4	\$0.00
Students participate in conferencing in Home Group, using PAT data and developmental rubrics to set goals and track growth.		☑ All staff	PLP Priority	from: Term 2 to: Term 4	\$0.00
Student achievement data is collected and monitored in VCE/VM to ensure student progress is tracking well and teaching is differentiated to provide appropriate challenge for all students. Effective interventions are followed for all students at risk and also high performing.		 ✓ School leadership team ✓ VCAL leader/team 	PLP Priority	from: Term 1 to: Term 4	\$0.00
Goal 3	oal 3 To improve the engagement of all students from Year 7 to 12.				•

12-month target 3.1 target	Average number of days absent to 21 % of students more than 20 days - 40%
12-month target 3.2 target	Self regulation and goal setting = 56% Student voice and agency = 50%
12-month target 3.3 target	Trust in students and parents = 60% Collective efficacy = 60% Academic emphasis = 60%
KIS 3.a Empowering students and building school pride	Strengthen opportunities for students to participate in the design and implementation of school programs and policies, student-led learning, belonging and engagement opportunities.
Actions	To develop and strengthen the role of the Home Group teacher in building student connection to school and engagement in learning. To develop the School-Wide Positive Behaviour program at WHSC through a focus on involving students in the identification and explicit teaching of positive behaviours from IROAR.
Outcomes	Student feels safer in classrooms and that classes are orderly learning environments Students know what to expect when they arrive, enter and participate in classes Students observe greater positive feedback in classes. Students can use the language of the IROAR framework when reflecting on engagement and behaviour Teachers understand the SWPB philosophy and articulate the desired behaviours and minor, moderate and major behaviours Teachers collect and collaboratively analyse student behaviour data using compass and powerBI Teachers use consistent language to discuss positive vehaviours Teachers use consistent language to discuss positive vehaviours Teachers use consistent language to discuss positive vehaviours Staff language is positively framed when interacting with students and colleagues. Staff feel greater connection to school and colleagues Staff feel greater connection to school and colleagues Staff feel empowered to implement personal wellbeing focused interventions to improve their own state of wellbeing Increase in staff participating in school based events Parents/carers/kin understand the desired school behavior and the procedures for responding to minor, moderate and major behaviours.

	Parents/carers/kin recognise student positive behaviors through compass				
Success Indicators	Early indicators: Behaviour records on Compass regularly tracked Expected behaviours are displayed prominently throughout the school Use of SWPB and consistent language evident in peer observations and sub school learning walks Late indicators: Reduced exclusionary discipline recorded in learning management system Increased merits AtSS: student voice and agency				
Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams
Unpacking and exploring IROAR written into home group curriculum. Ongoing monitoring, evaluation and development based on forums, surveys and observations collated across out whole community.		 ✓ Homegroup teachers ✓ Student(s) ✓ SWPBS leader/team ✓ Year level co-ordinator(s) 	✓ PLP Priority	from: Term 1 to: Term 4	\$0.00
KIS 3.b Vision, values and culture	Embed a culture of high expectations and aspiration.				
Actions	Development of a tiered support framework for Woodmans Hill Secondary School Develop referral and triaging procedures for supports To improve connection and student perception of safety in the classroom by a focus on: a. Classroom procedures and routines b. Ratio of positive feedback to corrective (4:1) To support staff to feel more connected to school and comfortable in supporting their own wellbeing through a focus on staff				

	wellbeing.	wellbeing.				
Outcomes	Student feels safer in classrooms and that classes are orderly learning environments Students know what to expect when they arrive, enter and participate in classes Students observe greater positive feedback in classes. Students can use the language of the IROAR framework when reflecting on engagement and behaviour Teachers understand the SWPB philosophy and articulate the desired behaviours and minor, moderate and major behaviours Teachers collect and collaboratively analyse student behaviour data using compass and powerBI Teachers use consistent language to discuss positive vehaviours Teachers select and employ appropriate strategies to support students' learning and wellbeing at their point of need Staff language is positively framed when interacting with students and colleagues. Staff feel greater connection to school and colleagues Staff feel empowered to implement personal wellbeing focused interventions to improve their own state of wellbeing Increase in staff participating in school based events Parents/carers/kin understand the desired school behavior and the procedures for responding to minor, moderate and major behaviours. Parents/carers/kin recognise student positive behaviors through compass					
Success Indicators	Expected behaviours are displaye Use of SWPB and consistent lang Late indicators: Reduced exclusionary discipline r Increased merits	Behaviour records on Compass regularly tracked Expected behaviours are displayed prominently throughout the school Use of SWPB and consistent language evident in peer observations and sub school learning walks Late indicators: Reduced exclusionary discipline recorded in learning management system Increased merits AtSS: experience of bullying, school safety				
Activities		People responsible	Is this a PL priority	When	Activity cost and funding streams	
Referral & triage processes developed, documented and communicated to staff to ensure a consistent approach to meeting the health and wellbeing needs of all students.		 Assistant principal Disability inclusion coordinator 	PLP Priority	from: Term 1 to: Term 2	\$47,829.26	

	✓ Sub school leader/s✓ Wellbeing team			✓ Disability Inclusion Tier 2 Funding will be used
Develop, implement, monitor and evaluate roles of classroom teacher, homegroup teacher, year level leader and leadership and communicate with staff to ensure a strategic and consistent approach to pastoral care.	 ✓ Assistant principal ✓ Sub school leader/s ✓ Year level co-ordinator(s) 	☑ PLP Priority	from: Term 1 to: Term 2	\$108,696.34 ✓ Equity funding will be used
SWPBS professional learning around positive feedback statements and positive:negative ratio's including data collection for all staff to ensure consistency of practice throughout the school.	 Assistant principal Education support Sub school leader/s SWPBS leader/team 	PLP Priority	from: Term 1 to: Term 4	\$0.00
Communication of tiered interventions documentation developed, implemented, monitored and evaluated to ensure consistency of best practice.	 ✓ Education support ✓ Sub school leader/s 	PLP Priority	from: Term 1 to: Term 4	\$0.00
Develop the use of behaviour data across teams at WHSC and the documentation of these procedure to ensure effective monitoring and interventions are evaluated leading to consistent best practice.	 Assistant principal Education support Sub school leader/s SWPBS leader/team Year level co-ordinator(s) 	PLP Priority	from: Term 1 to: Term 4	\$255,367.00 ✓ Equity funding will be used
Develop year level teams and structures to support engagement, behaviour and increased communication regarding year level cohorts and individual class groups	 Assistant principal Homegroup teachers Sub school leader/s Teacher(s) 	PLP Priority	from: Term 1 to: Term 4	\$0.00

	✓ Year level co-ordinator(s)			
Development of a structured staff wellbeing framework, that uses PERMAH data to inform and has calendared events scheduled on a regular basis leading to staff prioritizing their own and their colleagues health and wellbeing.	 ✓ Assistant principal ✓ Leadership team ✓ Sub school leader/s 	PLP Priority	from: Term 1 to: Term 4	\$0.00

Funding planner

Summary of budget and allocated funding

Summary of budget	School's total funding (\$)	Funding allocated in activities (\$)	Still available/shortfall
Equity Funding	\$627,702.04	\$627,702.04	\$0.00
Disability Inclusion Tier 2 Funding	\$222,490.02	\$222,490.02	\$0.00
Schools Mental Health Fund and Menu	\$63,789.93	\$63,789.93	\$0.00
Total	\$913,981.99	\$913,981.99	\$0.00

Activities and milestones – Total Budget

Activities and milestones	Budget
Standards informed developmental rubrics incorporated into WHSC Curriculum and are present within all teaching and learning to support differentiation and goal setting.	\$60,420.29
 High performing practice incorporated into WH Instructional Playbook; including: Teacher demonstration Student response to strategies Students create instructional video on; How to download rubrics How to read/understand rubrics Parent/Carer feedback incorporated into ongoing evaluation and improvement. 	\$203,218.41
Provide professional development to teachers/aides to understand how to respond to the needs outlined in a student's Inclusion Profile and IEP. To work with teachers to set data driven SMART goals (level 2) in the Individual Education Plan.	\$174,660.76

Promote principles of inclusion and be the lead contact for Disability Inclusion Profiles within the school and maintain a network of connections with regional support as needed Work collaboratively with services/teams outside school, which may include Allied Health professionals and Wellbeing Inclusion Workforces, liaising with Student Support Services key contacts and external therapists.	
Begin the roll-out of the Live4Life model at WHSC through the training of a school based instructor and the completion of training for all Year 8 students in TMHFA.	\$63,789.93
Referral & triage processes developed, documented and communicated to staff to ensure a consistent approach to meeting the health and wellbeing needs of all students.	\$47,829.26
Develop, implement, monitor and evaluate roles of classroom teacher, homegroup teacher, year level leader and leadership and communicate with staff to ensure a strategic and consistent approach to pastoral care.	\$108,696.34
Develop the use of behaviour data across teams at WHSC and the documentation of these procedure to ensure effective monitoring and interventions are evaluated leading to consistent best practice.	\$255,367.00
Totals	\$913,981.99

Activities and milestones - Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Standards informed developmental rubrics incorporated into WHSC Curriculum and are present within	from: Term 1 to: Term 4	\$60,420.29	☑ School-based staffing

all teaching and learning to support differentiation and goal setting.			
High performing practice incorporated into WH Instructional Playbook; including: - Teacher demonstration - Student response to strategies Students create instructional video on; - How to download rubrics - How to read/understand rubrics Parent/Carer feedback incorporated into ongoing evaluation and improvement.	from: Term 2 to: Term 4	\$203,218.41	 ✓ School-based staffing ✓ Professional development (excluding CRT costs and new FTE) ✓ CRT
Develop, implement, monitor and evaluate roles of classroom teacher, homegroup teacher, year level leader and leadership and communicate with staff to ensure a strategic and consistent approach to pastoral care.	from: Term 1 to: Term 2	\$108,696.34	☑ School-based staffing
Develop the use of behaviour data across teams at WHSC and the documentation of these procedure to ensure effective monitoring and interventions are evaluated leading to consistent best practice.	from: Term 1 to: Term 4	\$255,367.00	☑ Teaching and learning programs and resources
Totals		\$627,702.04	

Activities and milestones - Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
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Provide professional development to teachers/aides to understand how to respond to the needs outlined in a student's Inclusion Profile and IEP. To work with teachers to set data driven SMART goals (level 2) in the Individual Education Plan. Promote principles of inclusion and be the lead contact for Disability Inclusion Profiles within the school and maintain a network of connections with regional support as needed Work collaboratively with services/teams outside school, which may include Allied Health professionals and Wellbeing Inclusion Workforces, liaising with Student Support Services key contacts and external therapists.	from: Term 1 to: Term 4	\$174,660.76	 Education workforces and/or assigning existing school staff to inclusive education duties Disability inclusion coordinator Education support staff
Referral & triage processes developed, documented and communicated to staff to ensure a consistent approach to meeting the health and wellbeing needs of all students.	from: Term 1 to: Term 2	\$47,829.26	 Professional learning for school-based staff Whole school
Totals		\$222,490.02	

Activities and milestones - Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category

Begin the roll-out of the Live4Life model at WHSC through the training of a school based instructor and the completion of training for all Year 8 students in TMHFA.	from: Term 1 to: Term 4	\$63,789.93	 Live4Life (Youth Live4Life)(Peer support) This activity will use Mental Health Menu staffing Employ Mental Health Staff in school (eduPay or non-teaching staff) Mental health practitioner
Totals		\$63,789.93	

Additional funding planner – Total Budget

Activities and milestones	Budget
Totals	\$0.00

Additional funding planner – Equity Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional funding planner – Disability Inclusion Funding

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional funding planner – Schools Mental Health Fund and Menu

Activities and milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Professional learning plan

Professional learning priority	Who	When	Key professional learning strategies	Organisational structure	Expertise accessed	Where
Standards informed developmental rubrics incorporated into WHSC Curriculum and are present within all teaching and learning to support differentiation and goal setting.	 All staff Assistant principal KLA leader Learning specialist(s) 	from: Term 1 to: Term 4	 Moderated assessment of student learning Collaborative inquiry/action research team Curriculum development 	 ✓ Whole school pupil free day ✓ Formal school meeting / internal professional learning sessions 	 ✓ Internal staff ✓ Learning specialist 	I On-site
KLA leaders, Learning Specialist and Assistant Principal trialing updated PLC structure that is informed by data driven discussion and incorporates Teaching Sprints in response to ongoing evaluation.	 Assistant principal Learning specialist(s) 	from: Term 1 to: Term 4	 Collaborative inquiry/action research team Peer observation including feedback and reflection Formalised PLC/PLTs 	✓ PLC/PLT meeting	 Learning specialist High Impact Teaching Strategies (HITS) 	☑ On-site
Continuous data collected through Learning Walks (Q2&3) to evaluate practice, celebrate success and provide feedback and support to staff at a whole school, Sub-school, Year Group & KLAL.	 Assistant principal Learning specialist(s) 	from: Term 1 to: Term 4	 Moderated assessment of student learning Collaborative inquiry/action research team Peer observation including feedback and reflection 	 ☑ Professional practice day ☑ PLC/PLT meeting 	✓ Internal staff	☑ On-site
Professional Learning on Quality Rubrics (Griffen) to	✓ Learning specialist(s)	from: Term 1	Moderated assessment of student learning	✓ Professional practice day	✓ Learning specialist	☑ On-site

incorporate feedback, evaluation and best practice to increase quality for Semester 2. Staff monitor student growth through use of developmental rubrics.		to: Term 4	 ✓ Collaborative inquiry/action research team ✓ Formalised PLC/PLTs 	PLC/PLT meeting		
High performing practice incorporated into WH Instructional Playbook; including: - Teacher demonstration - Student response to strategies Students create instructional video on; - How to download rubrics - How to read/understand rubrics Parent/Carer feedback incorporated into ongoing evaluation and improvement.	 ✓ Assistant principal ✓ Learning specialist(s) 	from: Term 2 to: Term 4	 Collaborative inquiry/action research team Curriculum development Peer observation including feedback and reflection 	✓ Formal school meeting / internal professional learning sessions	 ✓ Internal staff ✓ Learning specialist 	☑ On-site
Staff to engage in ongoing Professional Learning around the co-construction, implementation and evaluation of IEPs and Inclusion Profiles.	Disability inclusion coordinator	from: Term 1 to: Term 4	 Planning Moderated assessment of student learning Collaborative inquiry/action research team 	✓ Formal school meeting / internal professional learning sessions	 Internal staff Practice Principles for Excellence in Teaching and Learning Pedagogical Model High Impact Teaching Strategies (HITS) 	☑ On-site

Provide professional development to teachers/aides to understand how to respond to the needs outlined in a student's Inclusion Profile and IEP. To work with teachers to set data driven SMART goals (level 2) in the Individual Education Plan. Promote principles of inclusion and be the lead contact for Disability Inclusion Profiles within the school and maintain a network of connections with regional support as needed Work collaboratively with services/teams outside school, which may include Allied Health professionals and Wellbeing Inclusion Workforces, liaising with Student Support Services key contacts and external therapists.	 ✓ All staff ✓ Allied health ✓ Disability inclusion coordinator 	from: Term 1 to: Term 4	 ✓ Moderated assessment of student learning ✓ Collaborative inquiry/action research team ✓ Peer observation including feedback and reflection 	✓ Formal school meeting / internal professional learning sessions	Internal staff	Ø On-site
Development, implementation, monitoring and evaluation of the home group teacher role so that it becomes the primary support for students within their home group, to support students social and emotional	 ✓ Assistant principal ✓ Homegroup teachers 	from: Term 1 to: Term 4	 Peer observation including feedback and reflection Student voice, including input and feedback 	✓ Formal school meeting / internal professional learning sessions	 ✓ Internal staff ✓ Learning specialist 	☑ On-site

wellbeing and academic progress.						
Begin the roll-out of the Live4Life model at WHSC through the training of a school based instructor and the completion of training for all Year 8 students in TMHFA.	 Assistant principal Learning specialist(s) Wellbeing team 	from: Term 1 to: Term 4	 Planning Preparation Student voice, including input and feedback 	✓ Formal school meeting / internal professional learning sessions	☑ Internal staff	☑ On-site
Staff in the English and Humanities KLA embedding The Writing Revolution into practice (2 year plan). Lesson sequences trialed, evaluated and best practice celebrated and documented to inform future practice.	 ✓ KLA leader ✓ Learning specialist(s) 	from: Term 1 to: Term 4	 Planning Moderated assessment of student learning Collaborative inquiry/action research team 	PLC/PLT meeting	 ☑ Literacy expertise ☑ Internal staff ☑ Learning specialist 	On-site
Unpacking and exploring IROAR written into home group curriculum. Ongoing monitoring, evaluation and development based on forums, surveys and observations collated across out whole community.	 ✓ Homegroup teachers ✓ Student(s) ✓ SWPBS leader/team ✓ Year level co- ordinator(s) 	from: Term 1 to: Term 4	 Planning Preparation Student voice, including input and feedback 	Professional practice day	✓ Internal staff	☑ On-site

Referral & triage processes developed, documented and communicated to staff to ensure a consistent approach to meeting the health and wellbeing needs of all students.	 Assistant principal Disability inclusion coordinator Sub school leader/s Wellbeing team 	from: Term 1 to: Term 2	 ☑ Collaborative inquiry/action research team ☑ Student voice, including input and feedback 	✓ Formal school meeting / internal professional learning sessions	☑ Internal staff	☑ On-site
Develop, implement, monitor and evaluate roles of classroom teacher, homegroup teacher, year level leader and leadership and communicate with staff to ensure a strategic and consistent approach to pastoral care.	 Assistant principal Sub school leader/s Year level co- ordinator(s) 	from: Term 1 to: Term 2	 Planning Preparation Student voice, including input and feedback 	 Professional practice day Formal school meeting / internal professional learning sessions 	✓ Internal staff	☑ On-site
Develop the use of behaviour data across teams at WHSC and the documentation of these procedure to ensure effective monitoring and interventions are evaluated leading to consistent best practice.	 Assistant principal Education support Sub school leader/s SWPBS leader/team 	from: Term 1 to: Term 4	 Planning Collaborative inquiry/action research team Student voice, including input and feedback 	 Professional practice day Formal school meeting / internal professional learning sessions 	✓ Internal staff	☑ On-site

 ✓ Year level co- ordinator(s) 		